

# ABS 293

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41           In the current disruptive era, there are many innovations that are not seen  
42 and are not realized by any organization, because the speed of technology can  
43 disrupt and destroy conventional systems that have been built. All countries are  
44 competing to create various product innovations. In a time of equality, countries are  
45 competing to improve the quality of human resources. With these superior human  
46 resources, various kinds of innovations will be born that can compete in the era of  
47 globalization. Superior human resources are human resources who have the ability  
48 and skills as well as master information, master a variety of science and technology  
49 and cross-knowledge and are able to make it into a product that is valuable. One of  
50 the means to build human resources is through education.

51           Realizing this, various efforts <sup>1</sup> have been made by the government to  
52 improve the quality of the learning process in schools, starting from improving the  
53 curriculum, fulfilling learning facilities and infrastructure to improving the quality  
54 of educator professionalism. This can be seen from the Government's commitment  
55 to increase the education budget through the amendments to the 1945 Constitution  
56 which budgeted up to 20% of the expenditure allocation for the education sector.  
57 Through this sizeable budget, support for improving the competence of graduates  
58 and educators in schools can be more guaranteed. However, after more than a  
59 decade since the amendment to the 1945 Constitution was implemented, the quality  
60 of national education has not been seen to have increased significantly.

61           UN data released in 2019 (UNDP Report, 2019) states that Indonesia's  
62 Human Development Index (HDI) is still 111th out of 189 countries recorded. For  
63 ASEAN countries, although Indonesia's ranking is still above Cambodia (146),

64 Myanmar (145) Laos (140), Timor Leste (131) and Vietnam (118), it is still far  
65 below Singapore (6) , Brunei Darussalam (43), Malaysia (61), Thailand (77) and  
66 the Philippines (106).

67           The description above confirms that the adequate education sector  
68 development budget has not been able to raise Indonesia's HDI. In fact, one of the  
69 determinant factors in determining the HDI is education. If it is related to HDI, it is  
70 clear that national education has not functioned in accordance with the mandate of  
71 the law. This means that all factors related to improving the quality of education  
72 must be addressed, including the quality of educators as the frontline in improving  
73 the quality of education. One of the highlights at this level of education is the  
74 secondary or high school education level. This is reasonable because at this level of  
75 education, it is directed to continue higher education and be able to compete with  
76 other top education graduates.

77           The provision above can only be achieved through improving teacher  
78 performance. Performance in this context refers to the opinion of Yukl (2012)  
79 which relates it to effectiveness and efficiency. If we refer to this opinion, then  
80 teacher performance is related to effectiveness and efficiency in managing the  
81 learning process. This is considered very important because whatever the  
82 curriculum is, no matter how complete the school's educational and learning  
83 facilities are, the success of its students still depends on how effective the learning  
84 process is carried out by the teacher.

85           This applies not only to schools, but also to MAN IC Serpong. This  
86    madrasah level is at the level of Senior High School (SMA) which is fostered by  
87    the Ministry of Religion with a boarding school system. This madrasah applies the  
88    principle of balance <sup>1</sup> between the mastery of science and technology with faith and  
89    piety. MAN IC Serpong strictly selects prospective students by holding a selection  
90    test held in 20 provinces throughout Indonesia. Since 2010 all students have  
91    received scholarships.

92           In accordance with the description above, all these advantages will only be  
93    realized if the teachers have good performance, are capable, and are tough in  
94    managing the learning process. Thus, the teacher's performance should be  
95    improved continuously. This is seen as very logical because these teachers  
96    accompany the students every day so that what they do will affect the learning  
97    patterns of their students, especially with the boarding school system.

98           Efforts to improve this performance are not easy matters. Theoretically,  
99    according to Griffin and Moorhead (2014) performance is influenced by a number  
100   of factors including: (a) work motivation; (b) work ethic; (c) competence; and (d)  
101   fairness. On the other hand, Yukl (2012) states that performance is related to: (a)  
102   morale; (b) reward system; (c) work facilities; and (d) work discipline. This  
103   thinking has also been tested by Nuraida (2013) who found that professional  
104   competence is related to the quality of learning. Furthermore, Mustika (2017)  
105   found that work motivation and work discipline are closely related to work ethic.

106           Based on the description above, a study of performance and its relation to  
107 the factors described is an interesting matter to be explored scientifically. Thus, this  
108 research will be directed to examine this performance problem and relate it to  
109 several factors which are suspected to be related to one another. These factors are  
110 professional competence and work discipline of educators. So in this research it is  
111 necessary to focus on:

- 112 a. <sup>13</sup> Is there a positive relationship between competence and performance?  
113 b. <sup>13</sup> Is there a positive relationship between work discipline and performance?  
114 c. Are competencies and work discipline jointly related to performance?

115

## 116 **B. Materials and Methods**

117           This is a correlation study with quantitative methods. The relationship is  
118 related to three variables, namely two independent variables of competence and  
119 discipline and one dependent variable of performance. The research target  
120 population is the teachers of MAN IC Serpong with the status of permanent  
121 teachers. Based on the criteria, it is obtained that the number of affordable  
122 population is 42 people. This population is at the same time designated as the  
123 research sample frame. The analysis technique is done by using descriptive  
124 statistics and inferential statistics

## 125 **C. Result and Discussion**

126 The variables of this study consisted of one dependent variable, namely  
127 performance and two independent variables, namely competence and work

128 discipline. The data description of the three research variables can be described as  
 129 follows.

130 *Performance*

131 Theoretically, the score for this variable ranges from 24 to 120. Empirically, based  
 132 on the data obtained in the field, the lowest score starts at 83 and the highest ends  
 133 at 109. Thus, the empirical score range is 26. From the results of subsequent data  
 134 processing, it is known that the average score is 94.45, Median = 94.00, Mode =  
 135 98.00, and Standard Deviation is 7.03. The frequency distribution of the grouped  
 136 performance variable scores can be seen in table 1 below.

No.	Interval Class	Absolute Frequency	Relative Frequency (%)	Cumulative Frequency (%)
1	83 - 86	6	14,29	14,29
2	87 - 90	8	19,05	33,34
3	91 - 94	8	19,05	52,39
4	95 - 98	9	21,43	73,82
5	99 - 102	6	14,29	88,11
6	103 - 106	3	7,14	95,25
7	107 - 110	2	4,76	100,00
<b>Total</b>		<b>42</b>	<b>100</b>	

137

138 Further data analysis informs that as many as 27 (64.28%) respondents get numbers  
 139 that are in the average group, 6 (14.29%) respondents get numbers that are above  
 140 the average, and the rest or 9 (21.43%). % respondents get a figure that is below  
 141 the group average. The spread (distribution) of scores for the performance  
 142 variables, visually, can be seen in Figure 1 below.

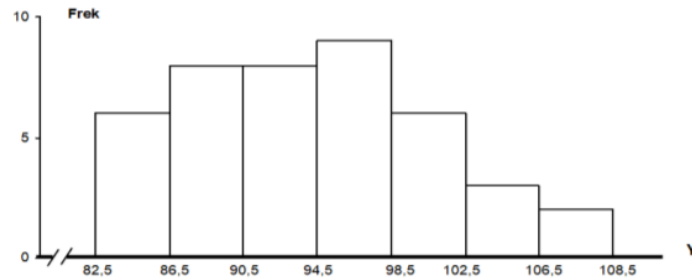


Figure 1: Histogram Skor Kinerja (Y)

143

144 **Figure 1** above clearly states that the scores for this performance variable are  
 145 fluctuating. The accumulation of numbers is at the midpoint and this implies that  
 146 this variable tends to be normally distributed.

#### 147 *Competence*

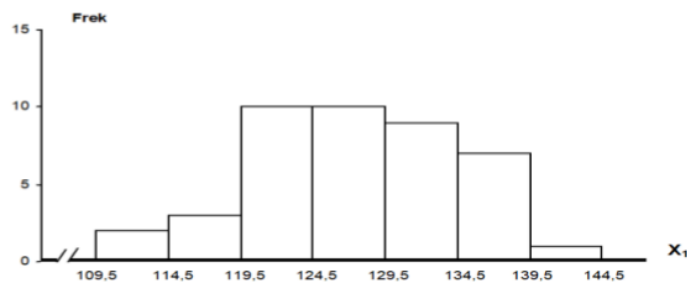
148 Referring to the number of validated questionnaire items, theoretically the score for  
 149 this variable extends from the lowest number 29 and ends at 145. Based on the data  
 150 obtained in the field, empirically, the lowest and highest scores for this variable  
 151 start at 110 and end at numbers. 140 with a score range of 30. Based on subsequent  
 152 data analysis, it is known that the mean score (Mean) is 127.14, Median = 126.50,  
 153 Mode = 125.00 and a standard deviation of 7.03. The frequency distribution of  
 154 these competency variable scores by group can be seen in table 2 below.

No.	Interval Class	Absolute Frequency	Relative Frequency (%)	Cumulative Frequency (%)
1	110 - 114	2	4,76	4,76
2	115 - 119	3	7,14	11,90
3	120 - 124	10	23,81	35,71
4	125 - 129	10	23,81	59,52
5	130 - 134	9	21,43	80,95
6	135 - 139	7	16,67	97,62
7	140 - 144	1	2,38	100
<b>Total</b>		<b>42</b>	<b>100</b>	

155



156 Further data analysis informed that of the 42 numbers given by the respondents,  
 157 there were 29 respondents (69.05%) who gave the numbers to the average group, 8  
 158 respondents (19.05%) were above the average, and 5 respondents. (11.90%) below  
 159 the group average. The spread (distribution) of these competency variable scores is  
 160 visually shown in the form of a histogram in Figure 2 below.



161 **Figure 2: Histogram Skor Kompetensi (X<sub>1</sub>)**

162 Not much different from the previous variable, the score for this variable is also  
 163 fluctuating. The accumulation of numbers is also visible in the middle. This  
 164 indicates that this variable data also tends to be normally distributed.

### 165 ***Work Discipline***

166 Based on the number of items that have been previously validated, theoretically the  
 167 score for this variable ranges from 19 to 95. However, based on the reality on the  
 168 ground, the empirical score is at the **lowest score of 73** and the **highest of 92**. Thus  
 169 **the score** for this variable has a range of 19 The results of subsequent data analysis  
 170 confirmed that the average score = 82.88, Median = 83.50, Mode = 83.00, and the  
 171 standard deviation is 5.17. The frequency distribution of this variable score based  
 172 on the score group can be seen in table 3 below.

No.	Interval Class	Absolute Frequency	Relative Frequency (%)	Cumulative Frequency (%)
1	73 - 75	4	9,52	9,52
2	76 - 78	5	11,90	21,42
3	79 - 81	5	11,90	33,32
4	82 - 84	12	28,57	61,89
5	85 - 87	7	16,67	78,56
6	88 - 90	6	14,29	92,85
7	91 - 93	3	7,14	99,99
<b>Total</b>		<b>42</b>	<b>100</b>	

173

174 The next analysis informs that 30 scores (71.43%) are in the average group, 5  
 175 scores (11.90%) are above the average, and 7 scores (16.67%) are below the  
 176 average group. The spread (distribution) of work discipline variable scores is  
 177 visually shown in the form of a histogram in Figure 3 below.

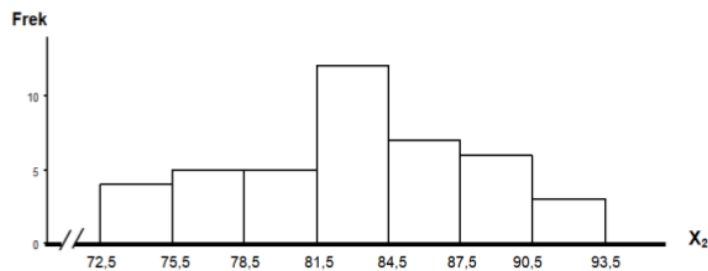


Figure 3: Histogram Skor Work Dicipline (X<sub>2</sub>)

178

179 The histogram image above confirms that the score data for this variable is also  
 180 fluctuating and there is a tendency for the accumulation of scores to be in the  
 181 middle position. This suggests that the score data also tends to be normally  
 182 distributed.

183 If the results of the data analysis above are summarized into one table, the  
 184 recapitulation of statistical values for all variables can be described as follows.

Variable Data	Average	Median	Mode	Stand. Deviasi
X <sub>1</sub>	127,14	126,50	125,00	7,03
X <sub>2</sub>	82.88	83,50	83,00	5,17
Y	94,45	94,00	98,00	7,03

185

186 ***Estimated Error Normality Test***

187 The test condition is that the estimate error ( $Y - \hat{Y}$ ) must be zero distribution. In  
 188 other words, if H<sub>0</sub> is accepted, then the population is normally distributed.  
 189 Conversely, if H<sub>0</sub> is rejected, it means that the population is not normally  
 190 distributed and it is not suitable for further analysis. The test for the normality  
 191 requirements of the dependent variable's estimate of the independent variable was  
 192 carried out using the Lilliefors Weirs (2011) test.

193 Based on the provisions, the Ltable price can be calculated by the formula  $0.886 / \sqrt{n}$   
 194 at  $\alpha = 0.05$ . The number  $n = 42$  so that the value of L table is  $0.886 / \sqrt{42} =$   
 195  $0.01367$ . Thus, if the calculated L value is less than  $0.0886$  ( $L_{hitung} < 0.01367$ ),  
 196 then the estimated error data can be categorized as coming from a population that is  
 197 normally distributed and worthy of further analysis. Conversely, if the calculated L  
 198 value is greater than  $0.01367$  ( $L_{count} > 0.01367$ ), then the estimated error data is  
 199 not included in the population category that is normally distributed and  
 200 consequently, it is not suitable for further analysis.

201 ***a. Normality Test for Estimated Y Regression on X<sub>1</sub>, Through the Equation  $\hat{Y} =$***   
 202  ***$-29,50 + 0,97 X_1$***

203 The first step in the normality test for the Y estimate of X<sub>1</sub> is calculating the  
 204 values of Y,  $\hat{Y}$ , and  $(Y - \hat{Y})$  based on the regression equation  $Y = -29.50 + 0.97$

205 X1. Then proceed by calculating the values of  $z_i$ ,  $F(z_i)$ ,  $S(z_i)$ , and  $L = F(z_i) - S$   
 206  $(z_i)$ . The L-count is taken from the highest L value. Based on the results of data  
 207 analysis, it is known that the highest L value or L-count = 0.012719. This value  
 208 is less than 0.01367. Thus, L-count = 0.012719 < L-table = 0.01367, which  
 209 means that the regression equation  $Y = -29.50 + 0.97X_1$  comes from a normally  
 210 distributed population.

211 b. **Normality Test for Estimated Regression Y on X2 Equation  $\hat{Y} = -17.57 +$**   
 212  **$1.35X_2$**

213 The normality test of the regression estimate error of Y on X2 based on the  
 214 regression equation  $\hat{Y} = -17.57 + 1.35x_2$  produces L-count = 0.010002 and this  
 215 value is smaller than the L-table value = 0, 01367 at  $\alpha = 0.05$ . Based on these  
 216 findings, it can be concluded that empirically the error in the estimation of the  
 217 regression equation  $\hat{Y} = -17.57 + 1.35X_2$  also comes from a normally  
 218 distributed population.

219 A summary of the results of the normality calculation of this estimation error  
 220 can be seen in Table 5 below.

Estimated Error	N	L <sub>hitung</sub>	L <sub>tabel</sub> ( $\alpha = 0,05$ )	Information
Y over X <sub>1</sub>	42	0,012719	0,01367	Normal
Y over X <sub>2</sub>	42	0,010002	0,01367	Normal

221

222 **Data Homogeneity Test**

223 This test was carried out using the Levene test analysis technique at significance  
 224  $\alpha = 0.05$ . The test criteria are: (a) if the number of deviations that occurs (sig)  $\leq$   
 225 0.05, then the data is homongent, conversely: (b) if the number sig > 0.05, then

226 the data is not homogeneous and it is appropriate to continue for hypothesis  
 227 testing (Weirs, 2011: 67).

**Test of Homogeneity of Variances**

	Levene Statistic	df1	df2	Sig.
competency	4,577	10	21	,002
work discipline	23,678	10	21	,000

228

229 From the SPSS table above, it is known that the sig price for the competency  
 230 variable is 0.002 and this figure is less than 0.05 ( $\leq 0.05$ ), which means that the  
 231 data comes from a homogeneous population. Next, the sig price for the work  
 232 discipline variable is 0,000 and is less than 0.05 ( $\leq 0.05$ ), which means that the  
 233 data for this work discipline variable also comes from a homogeneous  
 234 population.

### 235 *Hypothesis Testing*

236 As previously described, the first step that must be taken before testing the  
 237 hypothesis is to test the linearity and significance of the regression equation and  
 238 then follow it with a correlation test based on the previously compiled  
 239 constellation model. By following these steps, the hypotheses that have been  
 240 built previously can be tested empirically as follows:

#### 241 *a. Correlation between Competency Variables and Performance*

242 <sup>1</sup> Based on the results of the data above, it can be concluded that there is  
 243 a tendency to have a positive relationship, because at the diagonal point it has  
 244 the largest percentage value compared to the points of intersection between the  
 245 competency variable and the teacher performance variable.

## Correlations

		competensi	performance
competensi	Pearson Correlation	1	.976**
	Sig. (2-tailed)		.000
	N	42	42
performance	Pearson Correlation	.976**	1
	Sig. (2-tailed)	.000	
	N	42	42

\*\* . Correlation is significant at the 0.01 level (2-tailed).

246

247 Furthermore, based on the results of the data analysis above, it is  
 248 known that the significance value of competence on teacher performance is  
 249 0.000 less than 0.05. The correlation coefficient value of the pair of competency  
 250 variables with performance is  $(r_{y1}) = 0.976$ . A clearer picture of the strength of  
 251 this variable pair relationship can be seen in the following summary:

n	$r_{y1}$	$t_{hitung}$	$t_{tabel}$	
			$\alpha = 0,05$	$\alpha = 0,01$
42	0,98	28,09**	1,79	2,29

252

\*\* = The correlation coefficient is very significant ( $t_{count} = 4.614 > t_{table} = 2.750$ ) at  $\alpha = 0.01$

253

254 **b. Correlation between Work Discipline Variables on Performance**

255 **1** Based on the results of the data above, it can be concluded that there is  
 256 a tendency to have a positive relationship, because at the diagonal point it has  
 257 the largest percentage value compared to the points of intersection between the  
 258 work discipline variable and the teacher performance variable.

## Correlations

		work discipline	performance
work discipline	Pearson Correlation	1	.969**
	Sig. (2-tailed)		.000
	N	42	42
performance	Pearson Correlation	.969**	1
	Sig. (2-tailed)	.000	
	N	42	42

259

\*\* . Correlation is significant at the 0.01 level (2-tailed).

260 Furthermore, based on the results of the data analysis above, it is  
 261 known that the significance value of work discipline on teacher performance is  
 262 0.000 less than 0.05. The value of the correlation coefficient between the pair of  
 263 work discipline and performance variables is  $(r_{y2}) = 0.969$ . A clearer picture of  
 264 the strength of this variable pair relationship can be seen in the following  
 265 summary.

n	$r_{y2}$	$t_{hitung}$	$t_{tabel}$	
			$\alpha = 0,05$	$\alpha = 0,01$
42	0,97	24,89**	1,79	2,29

266 \*\* = very significant correlation coefficient ( $t_{count} = 24.89 > t_{table} = 1.79$ ) at  $\alpha = 0.01$   
 267

268 *c. Correlation Analysis between Competence and Work Discipline with*  
 269 *Performance*

270 The results of multiple regression analysis show that the coefficient of  
 271 regression direction b is 0.577 for the two variables, while the constant a value  
 272 is -26.800. Thus the multiple regression equation can be described as  $\hat{Y} = -26.80$   
 273  $+ 0.58X_1 + 0.58X_2$ . The significance test of this regression equation produces a  
 274 value of  $F_{count} = 535.50$ , while the  $F_{table}$  price is 3.32 for  $\alpha = 0.05$  and 5.15 for  
 275  $\alpha = 0.01$ . This fact confirms that  $F_{count} > F_{table}$  which means that the  
 276 regression equation is very significant.

277 <sup>20</sup> The strength of the relationship between the competency-free variable  
 278 and work discipline simultaneously with the performance-dependent variable  
 279 was analyzed by calculating the value of the multiple correlation coefficient and  
 280 yielding  $r_{y12} = 0.982$ . The significance test resulted in a  $F_{table}$  price of 535.50.  
 281 On the other hand, the significance reference through  $F_{table}$  is 3.32 at  $\alpha = 0.05$

282 and 5.15 for  $\alpha = 0.01$ . Mathematically, it can be described  $F_{count} > F_{table}$  which  
283 means that the relationship between the independent variable competence and  
284 work discipline simultaneously with the dependent variable performance is very  
285 significant.

#### 286 **F. Conclusion**

287 <sup>12</sup>Based on the results of the correlation coefficient, it shows a positive  
288 relationship with a moderate level of closeness between competence and  
289 performance. This means that if the competence of the teacher is high, the teacher's  
290 performance will increase or be good.

291 <sup>12</sup>Based on the results of the correlation coefficient, there is a positive  
292 relationship with a moderate level of closeness between work discipline and  
293 performance. This means that if the teacher's work discipline is high, the teacher's  
294 performance will increase or be good.

295 Based on the results of the concordance coefficient, it shows a positive  
296 and significant relationship with a strong level of closeness between competence  
297 and work discipline with the performance of teachers in MAN IC Serpong. Thus  
298  $H_0$  is rejected and  $H_1$  is accepted.

299 Some suggestions for improving performance are as follows:

- 300 1. Principals and the government, to continuously improve teacher competence  
301 by providing opportunities to participate in training and scholarships, improve  
302 teacher discipline by applying rewards and punishments, monitor teacher work



- 303 more closely by using log assignments periodically, and always provide  
 304 feedback on matters. which has not met the school target.
- 305 2. To the Training Institution, can use the pattern suggested above to be held  
 306 during the training period for participants.
- 307 3. Teachers, constantly improving their competence by utilizing content, research  
 308 journals on the official website, always asking for assessments from students  
 309 and education personnel in their schools regarding their work discipline as  
 310 self-evaluation materials.
- 311 4. To the researcher, in order to expand this research, by adding other variables  
 312 that have not been studied in this research.

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